2021 Fall Virtual Town Hall Meeting

November 16, 2021

UC SANTA BARBARA

Administrative Services Division

List of Presentations and Presenters

COVID-19 Update – Garry Mac Pherson

Design, Facilities & Safety Services Presentation-Renée Bahl

Housing, Dining & Auxiliary Enterprises Presentation – Willie Brown

Human Resources and Staff Engagement Update – Lisa Romero and Jane Gama

Police Department Update – Alex Yao

UCPath Updates and Information – Whitney Hamlin

UC SANTA BARBARA

COVID-19 Update

Garry Mac Pherson Vice Chancellor for Administrative Services



Building Recommissioning Process

UC SANTA BARBARA

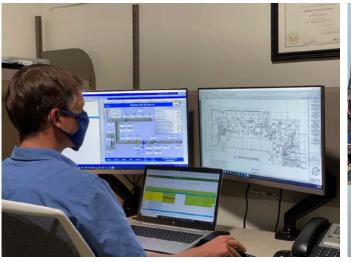
- HVAC System Assessment
- Water System Flushing & Monitoring
- Restroom Sink Shutdown
- Drinking Fountain Shutdown
- Hand Sanitizer Dispensers
- COVID-19 Signage
- Building/Space Access

UC SANTA BARBARA Design, Facilities and Safety Services

HVAC System Assessment

- ✓ HVAC system fully functional
- Building's HVAC schedule meets the department's building plan
- ✓ Spaces to be reoccupied meets or exceeds ASHRAE 62.1 for fresh air requirements
- Confirm filter ratings for all mechanically ventilated spaces intended for re-occupancy
- Functionality of all operable windows confirmed for all naturally ventilated spaces intended for re-occupancy
- Verify that air supply vents are not blocked in offices and labs







UC SANTA BARBARA

UC SANTA BARBARA Design, Facilities

and Safety Services

Water System Flushing & Monitoring

Building water systems were flushed, sampled, tested and treated for Legionella in May and June

- Once a week each building's water systems are flushed
- Certain hot and cold water faucets throughout the building are run for at least 10 minutes
- After the flushing is done, the chlorine levels in the hot and cold water, and the temperature of the hot water are tested and documented
- ✓ Acceptable chlorine levels are: 1 –1.5 PPM
- ✓ Acceptable hot water temp is at least 140°F
- ✓ If these levels are not met, actions will be taken to achieve these levels





UC SANTA BARBARA

UC SANTA BARBARA Design, Facilities and Safety Services

Restroom Sinks

Adjacent restroom sinks shutdown for physical distancing





Drinking Fountains

Drinking fountains shutdown, bottle fillers remain operable





UC SANTA BARBARA Design, Facilities and Safety Services

Hand Sanitizer

Dispensers placed at entries and elevators

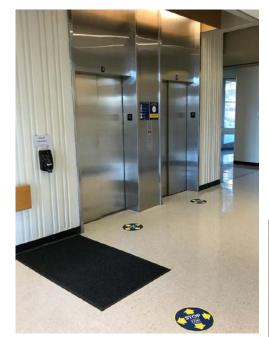






COVID-19 Signage

Signage placed at entries, elevators and restrooms





ARBARA

Building / Space Access Protocols

Restricted Areas:

- Rooms, floors, labs that FM staff is not allowed to enter
- Days and times of restrictions
- Contact for restricted area in case of emergency

Additional Protocols:

- Utilize QR scanning to enter and exit the building
- Use access card to enter and exit the building
- Wear a face covering, wash/sanitize hands, maintain physical distancing





UC SANTA BARBARA

Design, Facilities and Safety Services *These Access Protocols are posted at each entrance for each building UC SANTA BARBARA

Renée Bahl Associate Vice Chancellor Design, Facilities & Safety Services

Design, Facilities & Safety Services

- COVID-19 Return to Campus
- Projects
- Energy Efficiency
- Classroom Improvements

COVID-19 Return To Campus



COVID-19 Prevention Plan

Mitigating the Spread of COVID-19 on Our Campus

Updated: September 25, 2020

UC SANTA BARBARA

Campus COVID-19 Prevention Plan

- Work Site Safety (WSSP) Plan
 ✓ Plans Reviewed: 150
 ✓ Building Areas Reviewed: 250
- COVID-19 Return to Campus
 Training Video
- Face Coverings Distributed: 110,000+

UC SANTA BARBARA

COVID-19 Mitigation Measures

COVID-19 Worksite Specific Safety Plan

Overview: On March 19, 2020, the State Public Health Officer and Director of the California Department of Public Health issued an order requiring most Californians to stay at home to disrupt the spread of COVID-19 among the population. To meet statewide industry guidance directives seeking to reduce the risk of COVID-19 in the workplace, the following information is being provided to support development of COVID-19 Worksite Specific Safety Plans (WSSPs). The plan is designed to be completed by departments and includes minimum state requirements and unit-specific operating procedures.

Key elements and prevention practices of this plan include:

- Physical distancing to the maximum extent possible
- Frequent handwashing
- Regular cleaning
- Use of face coverings (where respiratory protection is not required)
- Training employees through the use of the COVID-19 Returning to Work Training e-course, COVID-19 Prevention Plan, Worksite Specific Safety Plan, and installation of building signage.
- Completing/documenting this plan prior to having faculty and support staff returning to on-site work in the department.
- Completing/documenting the <u>Approved Employee Roster Template</u> identifying returning employees.
- Retaining signed copies of <u>Worksite Specific Safety Plan Training Record</u> <u>Form</u> (page 18 only) locally at the department level. DO NOT SUBMIT with WSSP/Roster.
- Academic and Research Departments: Submit completed plan (pages 1-17 only) to your respective <u>Building Committee</u>
- Non-Academic/Research Departments: Submit completed plan (pages 1-17 only) electronically to: <u>ehs-covid19wssp@ucsb.edu</u>

Revised Ootober 26, 2020

uc **SANTA BARBARA** Design, Facilities & Safety Services Proper TRAINING is a step towards successful field work 28 terrestrial field researchers and divers learning about:

Key elements of a field safety plan

Risk Assessment

Field First Aid & CPR

Safely Outdoors!

uc **santa barbara** Design, Facilities & Safety Services

Projects

Ellwood Marine Terminal



Cheadle Hall Concrete Repair

uc **SANTA BARBARA** Design, Facilities & Safety Services





Project Manager: George Levinthal Project Budget: \$850,000 Completion Date: May 2020





SRB North Landscape

uc **SANTA BARBARA** Design, Facilities & Safety Services



Project Manager: Jennifer Hernandez Project Budget: \$625,000 Completion Date: May 2020



Jeff & Judy Henley Hall (IEE)

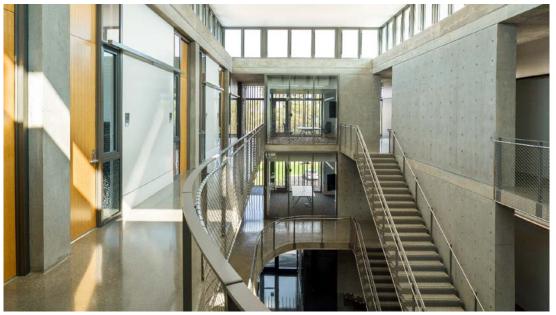
uc **SANTA BARBARA** Design, Facilities & Safety Services



Project Manager: Leslie Colasse

Inspectors: Tom Haas & John Fitzgerald Analyst: Dan Steed Project Cost: ~\$62M Completed: September 2020

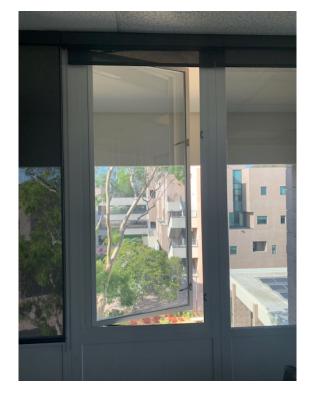
Jeff & Judy Henley Hall (IEE)







UC SANTA BARBARA Design, Facilities & Safety Services







Cheadle Hall Window Replacement

UC SANTA BARBARA Design, Facilities & Safety Services





Project Manager: Perrin Pellegrin Project Cost: \$300K Completed: April 2021





Trace Metal Clean Lab

uc **SANTA BARBARA** Design, Facilities & Safety Services



Project Manager: Jennifer Pierce Project Cost: \$5.1M Completed: April 2021





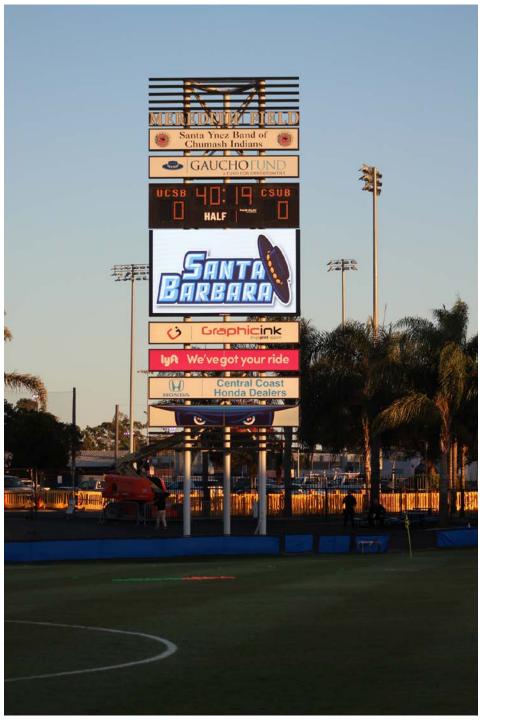
Ikuko Smith Lab

uc **SANTA BARBARA** Design, Facilities & Safety Services



Project Manager: Telli Foster Project Cost: \$1.8M Completed: May 2021

Harder Stadium Video Board Replacement



Project Manager: Perrin Pellegrin Project Cost: \$200,000 Completed: August 2021

UC SANTA BARBARA Design, Facilities & Safety Services





Arnhold Tennis Center

uc **SANTA BARBARA** Design, Facilities & Safety Services

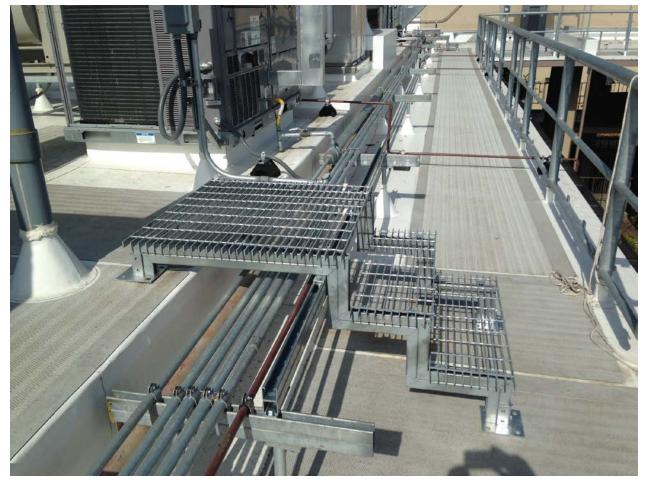


Project Manager: Telli Foster

Project Budget: \$5.23M

Completion Date: June 2021





Woodhouse Roof Replacement Project Manager: James Gonzales Project Cost: \$1.5M

> Completed: October 2021

UC SANTA BARBARA Design, Facilities & Safety Services





Associated Students Bike Shop

uc **santa barbara** Design, Facilities & Safety Services



Project Manager: Jennifer Hernandez Project Budget: \$4.1M Est. Completion Date: Early 2023





Interactive Learning Pavilion

UC SANTA BARBARA Design, Facilities & Safety Services



Project Manager: Liana Khammash Project Budget: ~\$97M

Rooms: 5 Large Lecture Halls 23 Classrooms

Seating: Approximately 2,000 Est. Occupancy Date: Spring 2023

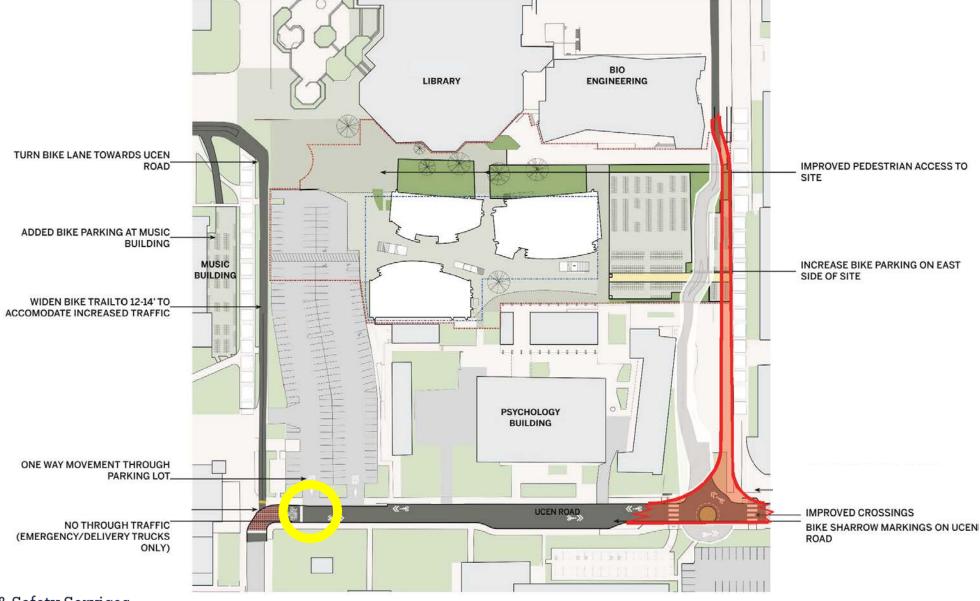


Interactive Learning Pavilion

uc **SANTA BARBARA** Design, Facilities & Safety Services



UCEN Road Circulation Revisions



Design, Facilities & Safety Services

UC SANTA BARBARA

Energy Efficiency

Lotte Lehman Lighting Upgrade



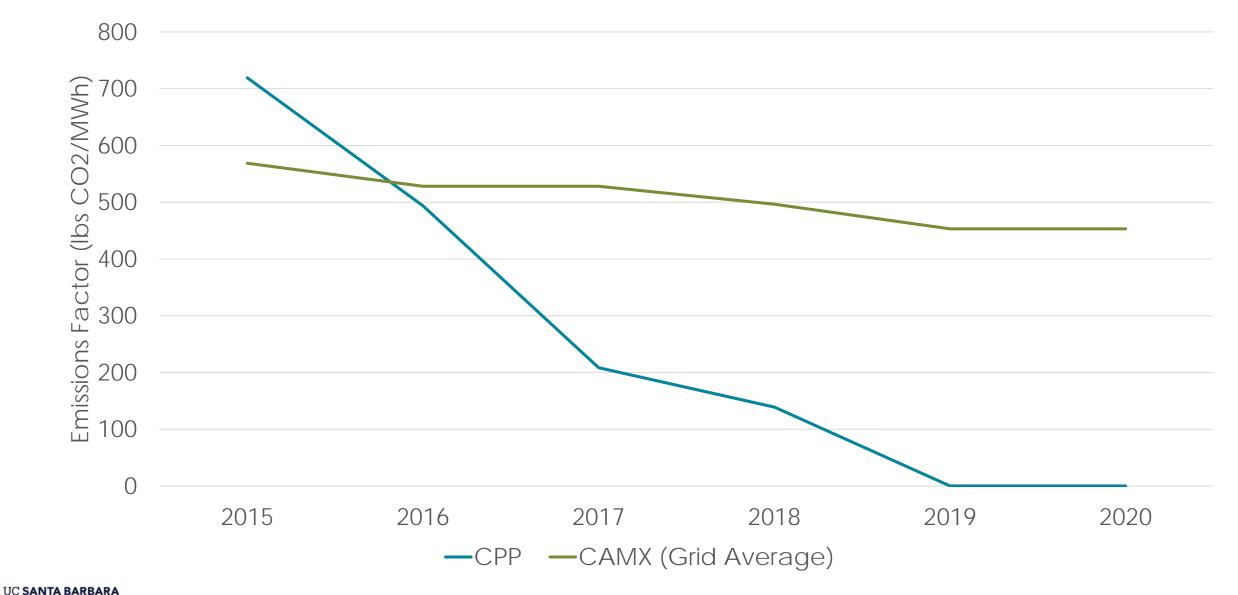


UC SANTA BARBARA Design, Facilities & Safety Services

UC Clean Power Program (CPP)

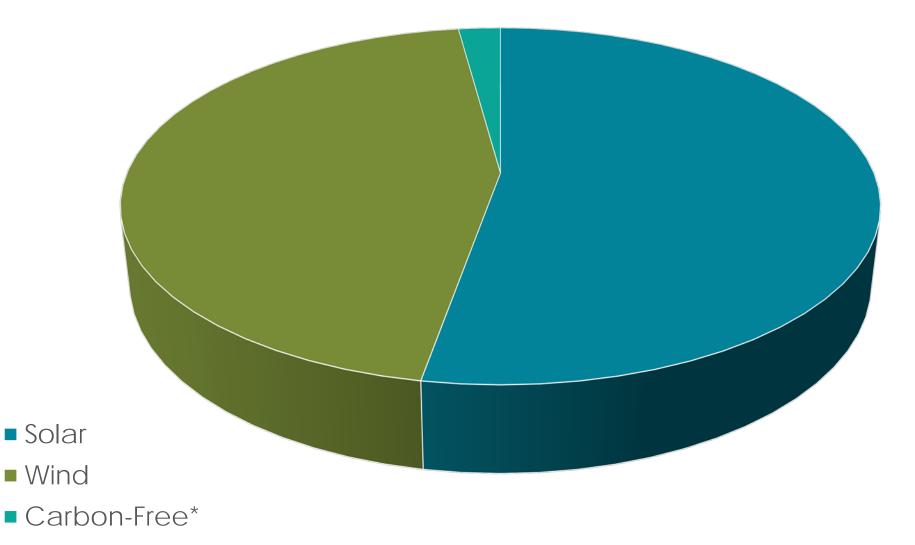
- In 2015, UC officially became classified as an Energy Service Provider
- Participating campuses can enter into shortterm and long-term contracts for renewable energy supply
- UCSB officially entered into the Clean Power Program in July 2020 and is now secondlargest power user

CPP Carbon Reduction Since 2015



Design, Facilities & Safety Services

CPP 2020 Power Generation Mix



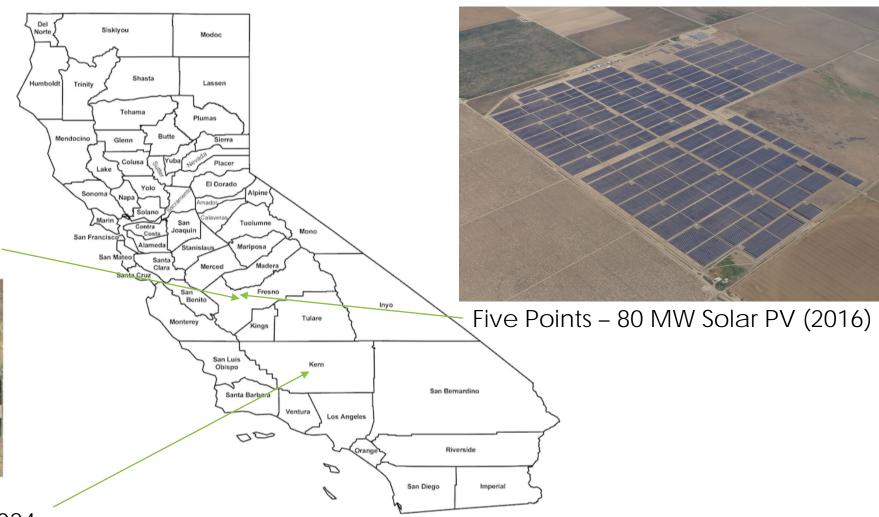
UC SANTA BARBARA Design, Facilities & Safety Services

UC Systemwide Power Purchase Agreements





Golden Fields – 45 MW Solar PV Expected ~2024



UC SANTA BARBARA Design, Facilities & Safety Services

Classroom Improvements

Girvetz Classrooms



UC SANTA BARBARA Design, Facilities & Safety Services

South Hall 1431



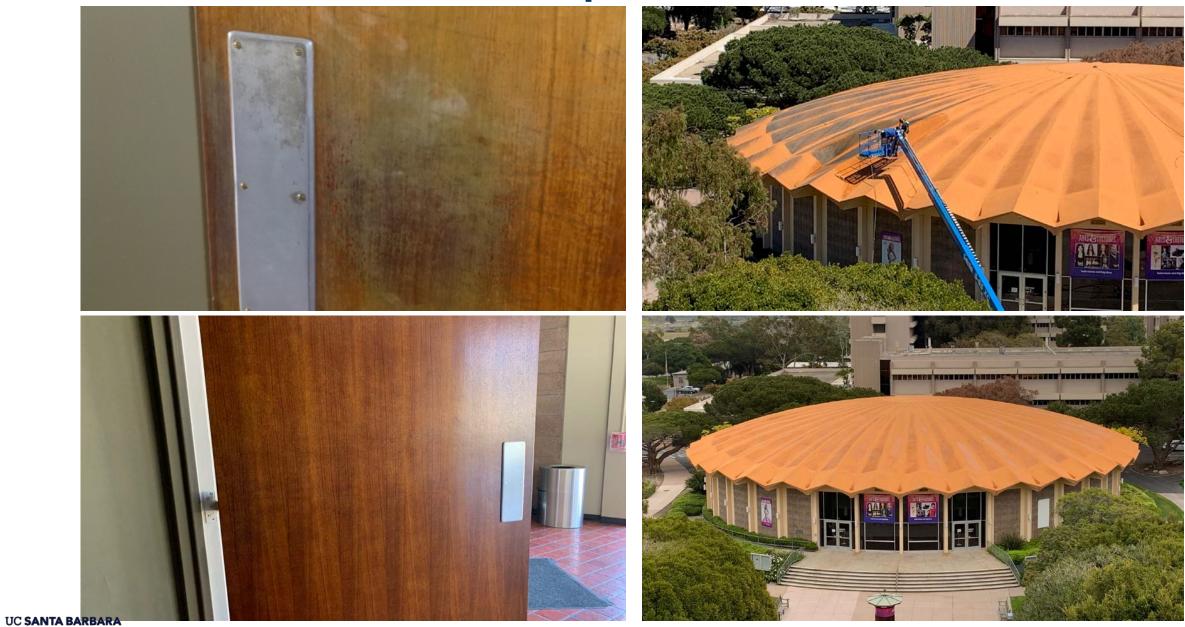






uc **SANTA BARBARA** Design, Facilities & Safety Services

Campbell Hall



Design, Facilities & Safety Services

Willie Brown

Associate Vice Chancellor Housing, Dining & Auxiliary Enterprises

Temporary Work Opportunity Program (TWOP)

- HDAE staff officially began with TWOP beginning 9/28/20
- 65 staff re-deployed from HDAE units
 - Business & Financial Planning
 - Campus Dining
 - Conference & Hospitality Services
 - Residential & Community Living
 - Residential Operations
- As of 9/30/21, there are 20 staff members still participating in TWOP through the end of the calendar year



Housing Crisis Management

- Added 376 bed spaces over planned occupancy to university housing.
- Campus housing partners and HDAE secured
 373 hotel spaces in 10 local hotels until 12/12/21.
- Accommodated 1,693 students who applied after the early summer deadlines, 241 of which applied in September.
- Every student who applied and opted to keep their application active received an offer for housing.
- Currently no pending students in need of housing that have applied.
- Accommodating any newcomers, as they come in.
- Student compliance Rate 99.49%/Fully Vaccinated 97.56%.



Quarantine/Isolation Housing Program

- Since Fall 2020 (data as of November 8)
 - 571 students total Primarily Isla
 Vista students
 - Approximately 4,500 bed nights
- A combined effort of several HDAE units and in close partnership with Student Health's COVID Response Team
 - Associate Vice Chancellor's Office
 - Campus Dining
 - Conference & Hospitality Services
 - Residential & Community Learning
 - Residential Operations
 - Transportation & Parking Services

"The program was extremely helpful and accommodating to me. They were caring and checked up on me and were always making sure I knew I could talk to them." - Freshmen Student

" Q/I housing was so helpful in providing not just housing but also comfort in making sure COVID positive students will be okay and are taken care of. My coordinator genuinely cared about my situation and I cannot thank them enough." -Senior Student

Fall 2021 Move In

- Record number of residents arrived during extended move-in weekend that turned into a move-in week: Wednesday 9/15 - Tuesday 9/21
 - Residence Halls **5,981** students
 - Undergraduate Apartments 3,046 students
 - 10 hotels 367 students
 - San Clemente (all September) 403 grad students
- All residents were booked, cleared by Student Health, tested upon arrival, and moved into their new spaces.
- Lowest COVID positive rate for move-in in the entire UC System!
 - Only 11 total cases the first week, with nearly 100% compliance with mandatory testing



Move In Kudoboard

, A big Thank You to the '

The whole housing team

make new friends.

made it our easiest move-

in day yet! Our junior

daughter can't wait to

start the school year and

entire UCSB staff for all

of your hard work and

dedication. Move in

for my Sophomore

Was so easy.

All moved in!! Even though we came on Saturday which was your busiest move-in day - all went smoothly!!! Wonderful vibe throughout and so many friendly helpful staff members along the process. THANK YOU so much!!!!!

Move in day was a stress free affair. Our daughter and her roommate are settled in and loving life!

Website Improvements

- Six new HDAE websites, in alignment with the UCSB visual identity, have been launched in the last six months
 - HDAE main site
 - Campus Housing
 - Campus Dining
 - Conference & Hospitality Services
 - University Center
 - Transportation & Parking Services



WE CARE Values Booklet

- Published in Spring 2020
- Used to support:
 - HDAE Onboarding program
 - Peer-to-peer appreciation program -WE CARE "Thank You Note"
- WE CARE stands for: Welcoming Ethical

 - **C**ollaborative

 - Agile Respectful Excellent



Deferred Maintenance & Facility Modification

- Deferred Maintenance
 - Santa Ynez
- Facility Modification
 - Installed 430 lineal feet of plexiglass screens in Campus Dining
 - Installed in residence halls and apartments
 - 530 touchless paper towel dispensers
 - 370 touchless faucets
 - 140 hand sanitizer stations



Additional Achievements & Highlights

Awards

- Jenn Birchim Getman Service to Students Award
- Brian Shively Staff Citation of Excellence
- HDAE COVID Support Team Villa Award
- San Nicolas Residence Hall Stairwell Project 2nd place marketing award in the specialty category by the Association of College & University Housing Officers -International

• HDAE has been open & operational throughout COVID

- Campus Dining fed residential students and prepared community meals
- Residential Operations cleaned, maintained, and improved HDAE buildings
- Campus Store open for window pickup
- ECen open for ICA seasons
- Apartments housed students
- ARIT has supported IT needs for those on campus and remote
- DLS received mail and packages for all of campus throughout closure
- Transportation & Parking Services maintained standard operations and signage for masking and distancing





Housing, Dining & Auxiliary Enterprises Video

Link to video:

https://youtu.be/EEd6Hc3V7gl

The Great Resignation + Beyond Engagement + Retention

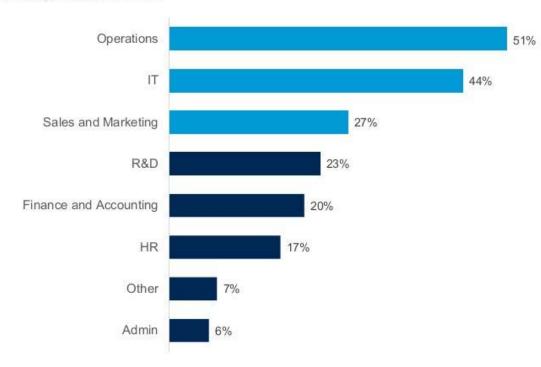
Lisa Romero, Interim Director, Human Resources Jane Gama, Employee Engagement Specialist, Human Resources

UC SANTA BARBARA

Human Resources, Administrative Services Division

The Great Resignation Employee Turnover Trends

As the pandemic recedes and organizations begin to ramp up hiring, they also face rapidly increasing turnover. Turnover is a key indicator of employee experience and can lead to significant costs if left unaddressed.



Functions With Highest Perceived Attrition Risk

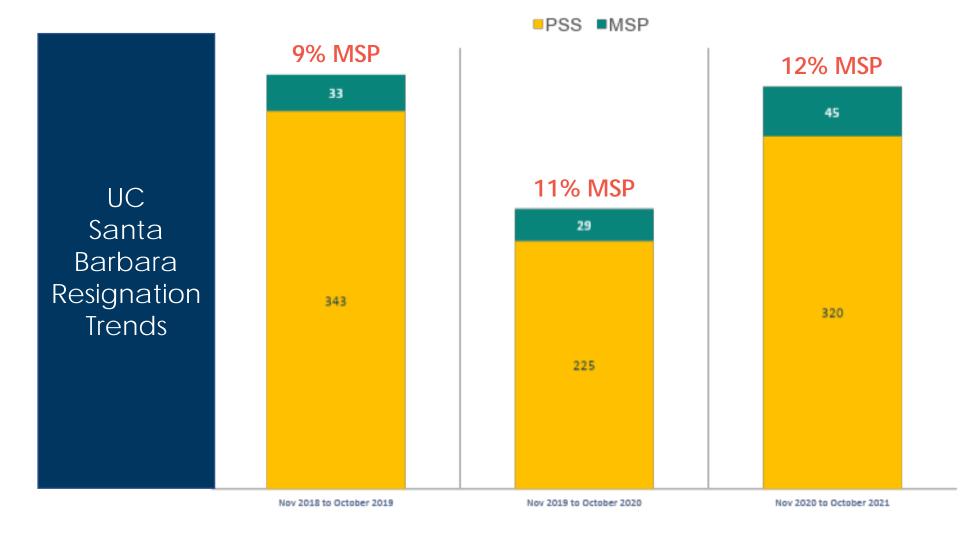
Percentage of HR Leaders

n = 167 HR leaders Q: Which functions are you most concerned about in terms of their attitition risk? (Select up to three) Source: Gentrier Attraction and Retention Strategies in a Hybrid World Webinar Poll (30 June 2021)

UC SANTA BARBARA

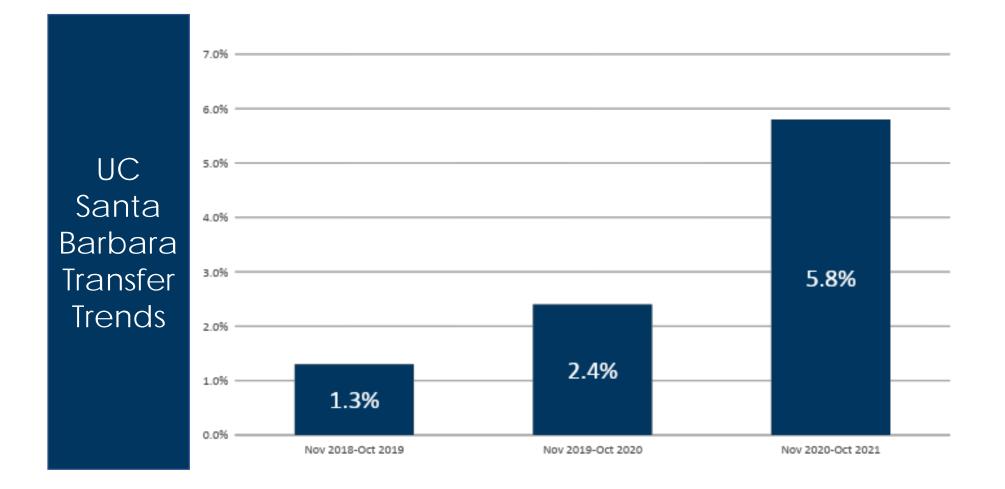
Human Resources, Administrative Services Division

Resignations Over Time MSP + PSS



Human Resources, Administrative Services Division

Inter-Location Transfers Over Time UCSB to other UC Locations



UC SANTA BARBARA

Human Resources, Administrative Services Division

What Can We Do? Mitigation Strategies

• Compensation

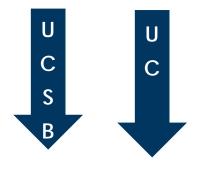
• Work Life Balance

• Staff Engagement



Staff Engagement Survey The Results Are In!

Categories v. Benchmarks 2019 + UC Overall



		SANTA BARBARA	
	Total Favorable Score	Jun 2019 (551)	Overall (11,256)
Career Development	63	0	-1
Diversity & Inclusion	76	1	0
Empowered Culture	71	0	3
Communication	73	-1	-5*
Image/Brand	83	1	-2
Leadership	43	0	-19*
Organizational Change & Innovation	64	5	-2
Performance Management	62	6*	-1
Retention	56	-6*	-1
Supervision	84	6*	4*
Sustainable Engagement	80	2	0
Wellness	65	1	0
Working Relationships	85	5*	6*

Supervision + Working Relationships

Celebrate!

-	op Score	Total Favorable	SANTA BARBARA Jun 2019 (551)	Overall (11,256)
Sup	pervision	84	6*	4*
3	My supervisor keeps me informed about issues that affect me.	87	9*	4*
11	My supervisor treats me with respect.	92	3	2
18	My supervisor listens carefully to different points of view before coming to conclusions.	83	5*	3
23	My supervisor does a good job of building teamwork.	79	10*	5*
34	My supervisor helps me make time to participate in training and development activities.	80	3	4*
Wo	rking Relationships	85	5*	6*
7	There is good cooperation between my department and other departments at my campus/location.	82	7*	8*
22	There is good cooperation between staff in my department.	88	2	3*

Retention Considerable Decline

57

Considering Leaving, 22% (+3) Undecided, 22% (+3) Planning to Stay, 56% (-6)

> SANTA CRUZ (448)

UCOP (503)

SAN FRANCISCO (1,060)

SANTA BARBARA (576)

	No Yes		Difference		
SANTA BARBARA (576)	56	22	22		
SANTA BARBARA Jun 2019 (551)	62*	19	19	-6*	
SANTA BARBARA May 2017 (607)	68*	18	15*	-11*	



UC SANTA BARBARA

Human Resources, Administrative Services Division

Retention

Retention Who + Why?

Who?

Gender Identity, in order of likelihood to resign:

• Non-Binary/Queer Community, Females

POC, in order of likelihood to resign:

• Black, APIA, Hispanic

Tenure, in order of likelihood to resign:

- 30+, 1-3, 5-10, 3-5
- → In-Person contributors are more likely to leave than their remote contributor counterparts

Why?

- Work-Life Balance, 7%
- Career Advancement Opportunities, 15%
- **Salary**, 33%

Human Resources, Administrative Services Division

Retention Who + How?

Highly Engaged, 46% (+3) Unsupported, 10% (-4) Detached, 38% (+4) Disengaged, 6% (-3%)

How?

Highly Engaged, score high in career development, wellness and communication

• goals, objectives and stretch projects; emotional connections; enable "championship" of engagement

Unsupported, traditionally engaged, but lack enablement/energy

professional training and resources needed to meet challenges; supportive social environment

Detached, enabled/energized, but lack traditional engagement

 goals and objectives; emotional connection; collaboration to support success, treat them as a whole person

Disengaged, score low in career development, wellness and communication

 belief in the mission; rebuild trust in the organization; personal contributions matter

Sustainable Engagement

Engagement is not just an event... it's an experience.



UC SANTA BARBARA

Human Resources, Administrative Services Division

Alex Yao Chief of Police, UC Santa Barbara

Excellence in Public Service

- Throughout the global pandemic, UCPD continued to provide 24/7 emergency, investigatory, and crime prevention services to the campus community.
- In 2020, UCPD handled 33,629 documented calls for service and activities.
- UCPD prioritized a "voluntary compliance through education" approach to educate the community on campus, county, and state health and safety protocols.
- UCPD's Community Outreach Team continued their digital outreach efforts and participated in hundreds of community wellness, quality of life, and safety awareness events via Zoom.
- UCPD remains committed to community service, outreach and engagement.
- During the 2020 holiday season, UCPD personnel initiated an internal charity campaign with Feeding America, resulting in a donation equivalent to over 14,000 meals to support those individuals in need.





Community-Centered Philosophy

- UCPD is committed to community safety policies and practices that reflect the needs and values of our diverse community.
 - Collaboration with the Police Advisory Board
 - Two town hall meetings held this year; one more being planned.
 - Collaboration with UCSB Diversity, Equity, and Inclusion
 - Developing training and workshops for UCPD personnel.
 - Develop and Implement the Restorative Justice Programs
- In order to further educate our personnel in pursuit of holistic, inclusive, and tiered safety services, UCPD partnered with Get Safe and UCLA Extension to provide the following state-certified training to UCPD employees:
 - 8-Hour Cultural Diversity Training (all career UCPD employees)
 - 8-Hour Implicit Bias & Racial Profiling Training (all career UCPD employees)
 - 8-Hour Crisis Intervention & De-Escalation Training (all sworn officers and dispatchers)
 - 8-Hour Use of Force & De-Escalation Training (all sworn officers)





Community Service Officers

- Our Community Service Officers continue to serve as liaisons between law enforcement and the UCSB Community. CSOs are all unarmed, civilian, UCSB student employees.
- CSOs provide campus security, bicycle safety education, and 24hour safety escorts, on bike or on foot, on campus or in Isla Vista (805) 893-2000.
- In partnership with the Isla Vista Community Services District, CSOs set up two safety stations in Isla Vista, Friday and Saturday evenings from 8pm-2am.
- The stations provide safety escorts, water, phone charging stations, and a safe place to rest, all free of charge.





Hiring / Promotional Processes

- UCPD values participation and input from our community in our hiring and promotional processes.
- Interview panels include participants/evaluators from the faculty, staff, and student communities, along with subject matter experts from other regional law enforcement agencies.
- In 2021, UCPD promoted the following employees:
 - Jennifer Zbinden to Lead Public Safety Dispatcher
 - Danielle Diaz to Records Supervisor
 - Pam Gebhardt to CSO Program Coordinator
 - Matt Bly to Operations Lieutenant
 - Brad Prows to Services Lieutenant
 - Derrick Marzano to Police Officer (UCSB grad and a former CSO; valedictorian of his police academy class)





UC Community Safety Plan

- Finalized in August 2021
 - Details at https://www.ucop.edu/community-safety-plan/
- Provides guidelines in four categories
 - Community and Service-Driven Safety
 - Systemwide workgroup to recommend uniform, armament, and vehicle standards
 - Holistic, Inclusive and Tiered Response Services
 - UCPD sworn staff, dispatchers, and CSOs
 - Crisis Response Team
 - Mental health and social service providers
 - CARE advocates





UC Community Safety Plan (cont.)

- Transparency and Continuous Improvement through Data
 - Posting of data annually (UCOP working group)
 - Crime Data
 - Use of Force
 - Campus Safety Workforce Summary
 - Campus Safety Fiscal Year Budget
 - Racial and Identity Profiling Act (RIPA) Data
 - Complaint Data and Resolution
 - Call for Service
- Accountability and Independent Oversight
 - Civilian Police Accountability Board
 - Accreditation with International Association of Campus Law Enforcement Administrators (IACLEA)

Police Department



Halloween Stats (2015-2021)

Halloween Arrests and Citations

2015-2021

TOTAL AFFILIATES

	2015	2016	2017	2018	2019	2020	2021
UC On Campus Arrests	13	8	8	4	3	0	0
UC On Campus Citations	4	9	3	3	2	0	0
UC Isla Vista Arrests	3	2	1	0	0	1	0
UC Isla Vista Citations	1	4	2	1	10	0	0
SBSO Arrests	3	3	2	0	1	0	0
SBSO Citations	4	7	2	8	23	7	8
TOTAL:	28	33	18	16	39	8	8

TOTAL NON AFFILIATES

	2015	2016	2017	2018	2019	2020	2021
UC On Campus Arrests	3	3	4	1	0	0	0
UC On Campus Citations	3	3	0	0	0	1	0
UC Isla Vista Arrests	11	2	0	0	2	0	0
UC Isla Vista Citations	8	9	0	7	4	0	0
SBSO Arrests	19	9	4	3	5	2	2
SBSO Citations	20	20	6	8	27	13	9
TOTAL:	64	46	14	19	38	16	11

TOTAL AFFILIATES AND NON AFFILIATES

	2015	2016	2017	2018	2019	2020	2021
UC On Campus Arrests	16	11	12	5	3	0	0
UC On Campus Citations	7	12	3	3	2	1	0
UC Isla Vista Arrests	14	4	1	0	2	1	0
UC Isla Vista Citations	9	13	2	8	14	0	0
SBSO Arrests	22	12	6	3	6	2	2
SBSO Citations	24	27	8	16	50	20	17
TOTAL:	92	79	32	35	77	24	19



UC SANTA BARBARA | UCPath

2021 UCPath Updates and Information

Presented by Whitney Hamlin - UCPath Organizational Manager

2021 UCPath Updates and Information

- Changes at the UCPath Center
 - New Leadership
- UCPath Center Areas of Improvement
- UCPath Center Opportunities for Growth
- Campus Efforts for Improvement
- 2021 UCPath Upgrade Information

New Leadership at the UCPath Center



- Calvin Turner named UCPath Executive Director
- Began in March of 2021

- Calvin comes to the University of California from his role as director of the National Finance Center (NFC)
- The NFC is the premier federal shared services provider of payroll, human resources, insurance and administrative support services to the federal civilian workforce.

Strategic Planning – UCPath

UCPath Vision

UCPath will be the premier HR and payroll shared services provider in U.S. higher education

UCPath Mission

UCPath supports the University of California's core mission of teaching, research, and public service by providing efficient, responsive, and accurate payroll and human resources services

Office of the Vice Chancellor of Administrative Services

Strategic Planning – UCPath

Strategic Goal 1: Normalize UCPath operations

- Clarify the role and identity of UCPath and its relationship to UC and its stakeholders
- Stabilize existing systems, operations, and work processes
- Streamline work processes to eliminate "friction" between locations and UCPath.
- Develop expertise around UCPath's systems and work processes
- Innovate systems and work processes to reduce costs, increase efficiency, and improve the customer experience.

Strategic Goal 2:

Create value for UC location and other stakeholders

- Establish trust with locations to demonstrate that UCPath is responsive to their HR and payroll needs
- Link enhancements, automation and business processes to eliminating locations' "pain points"
- Become a customer-obsessed organization
- Foster a more collaborative partnership with locations and stakeholders
- Clarify roles and responsibilities of UCPath and its locations and stakeholders

Strategic Planning – UCPath

Strategic Goal 3:

Align UCPath culture with the University's commitment as an Employer of Choice

- Commitment to leadership development, professional training and career development for employees
- Ensure UCPath reflects the diversity of its communities / stakeholders
- Ensure adherence to anti-discrimination and anti-harassment policies
- Partner with systemwide HR to implement anti-racism task force recommendations
- Implement approved Future of Work initiatives and flexible working policies where applicable

Areas we have seen Improvement

- Strategic Planning
- Service Level Agreement Changes
- Backlog Project
 - 13,000 backlogged cases resolved
 - Current Backlog 2,500 cases
- Accountability

Opportunities for Growth

- Processing Timeliness
- Reduction of Errors
- UCPath Call Center Training and Expertise
- Communication
- Operational Alignment
- Leadership is implementing a Culture of Owning Deficiencies

Campus Efforts for Improvement

- Issue Management Process
 - Standardizing Escalations on Campus
 - Collaborating with Campus SME's
 in the Process Design Group
- New Training Approach in 2022
 - Central Repository (Knowledge Base) for UCPath Resources
 - Weekly Tips and Topics emails for Transactors

- Campus Wide Advocacy
 - Stabilization
 - Enhancements
 - Voice for UCSB's needs within the larger UCPath Environment
- Cross-Campus Collaboration
 - Leveraging the resources of other campus's to work together on training resources and Organizational Change Management

2021 UCPath Upgrade Project



Office of the Vice Chancellor of Administrative Services

Goals for the 2021 Upgrade Project

- Bring the UCPath system to a current version that maintains vendor support, security and compliance.
- Verify that current functionality will work the same as before the upgrade.



UCPath Changes – Transactors

What can you expect in the upgraded version of UCPath

- No Major changes
 - Navigation, Favorites, Colors, and Pages remain virtually the same.
- No impact to existing ODS (An operational data store) and Data Warehouse.

Timeline for Go-Live

Downtime for Cutover

- UCPath will be unavailable Friday, December 10, 2021 at 12:00pm until Monday, December 13, 2021 at 6:00am.
- UCPath system downtime includes:
 - No access to Employee Portal.
 - No access for Internal/External Applicants.
 - No access to UCPath HCM.
 - No access to Cognos Reporting.
- A Maintenance page will display during downtime.

Office of the Vice Chancellor of Administrative Services

Cutover: December 2021 Calendar

SUN	MON	TUES	WED	THURS	FRI	SAT
			1 211127B1X Correction Files Due @ 2PM	2 Pay Confirm	3	4
5	6	7	8	9	10 UCPath Down for Upgrade @ 12 PM	11 UCPath Upgrade
	211127B1X Accrual Post Confirm GL Post Confirm		211127B1X BW Check Date	211211B2X Transactions Due @ 3 PM		
12 UCPath Upgrade	13 UCPath Available @ 6 AM	14 211211B2X Campus Inbound Files Due @ 2:30 PM Stop Processing PayPath / Position @ 5 PM	15 Correction Files Due @ 2 PM	16 Pay Confirm	17	18
19	20 211211B2X Accrual Post Confirm GL Post Confirm 211231M0X Transactions Due @ 3 PM	21 211225B1X Transactions Due @ 3 PM	22 211211B2X BW Check Date 211231M0X Campus Inbound Files Due @ 2:30 PM	23 UC Holiday	24 UC Holiday	25
26	27	28	29	30 UC Holiday	31 UC Holiday	-> January 3, Monday

UCPath BW

UNIVERSITY OF CALIFORNIA

UCPath

Hypercare

Post Go-Live Hypercare

Functional Tasks

 As part of a contingency plan, it is recommended that locations keep a record of transactions entered from December 13th to December 28th

Technical Tasks

- ODS Data Source An operational data store
 - Re-instantiate, Row Count and Rebalance ODS tables
 - Full burst of data for tables with schema changes



Please direct any questions to lmhil@ucsb.edu

UC SANTA BARBARA

Administrative Services Division